In 2013
Fondation Ensemble embarked on an in-depth analysis of its strategic direction as, just like any other living organism, a foundation evolves over the years. And it is the founders responsibility never to take the current state of affairs for granted. We must learn from our difficulties, be enriched by our experiences, measure the outcomes of our actions and monitor their impact. We must always remain mindful of the outside world, keeping abreast of current developments and their inevitable impact on the projects we support. And while the integrity of our Foundation’s mission must be scrupulously respected, there should be some flexibility in the way our goals are put into practice in order to maximize the effectiveness of our work.

In 2013
we therefore took a close and critical look at our strategy. And this led us to refocus our activity and rethink our sectors of operation, all of which must reflect our unswerving commitment to sustainable development. For this reason, the Water/Sanitation sector, which was receiving very few genuinely sustainable water management proposals, has been abolished. For coherence and clarity, we have also consolidated our sectors of operation as follows: Sustainable Agriculture and Fishing; Land and Marine Biodiversity Conservation; Renewable Energies; Ecomaterials. The Small Grants Program will now be confined to 'Conservation of Endangered Animal Species'.

Our core program countries have also been redefined: Mozambique and the coastal area of West Africa, Ecuador, Peru, Cambodia and Laos.

In 2013
the Synergie Solaire endowment fund and the Swiss Oak Foundation joined us to co-fund two projects. We thank them for their trust.

In 2013
we entered our tenth year of activity with keen and vigilant thinking in order to ensure that our own funds and those entrusted to us by our partners are used to bring the projects we support to a successful conclusion with maximum efficiency.

Jacqueline Délia Brémond
Co-Founder, Co-Chair
The Foundation: key figures

- 5 fields of operation
- Board of Experts: 30 members
- 6 intervention countries
- 610,000 hectares protected
- $28 million invested
- 220 projects funded
- 4 million beneficiaries
- 25 animal species protected
- 1.6 million trees replanted
Funds committed in 2013

Programmes
$140,000 to $280,000 - 2 to 4 years

In 2013, 8 projects were selected, all of which resulted in agreements being signed, representing a total commitment of $1.281 million in co-financing for overall budgets of $10.185 million, with a leverage ratio of 1:8 ($1 committed for $8 of project budget).

<table>
<thead>
<tr>
<th>Partner NGO</th>
<th>Country</th>
<th>Field of intervention</th>
<th>Length (months)</th>
<th>Foundation Contribution</th>
<th>% Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Concern Worldwide</td>
<td>Mozambique</td>
<td>Sustainable Agriculture</td>
<td>36</td>
<td>$190,000</td>
<td>4%</td>
</tr>
<tr>
<td>Rainforest Foundation</td>
<td>Peru</td>
<td>Sustainable Agriculture</td>
<td>36</td>
<td>$126,000</td>
<td>15%</td>
</tr>
<tr>
<td>Envrmnt. Justice Fdt.</td>
<td>S. Leone/ Lib.</td>
<td>Sustainable Fishing</td>
<td>30</td>
<td>$105,000</td>
<td>10%</td>
</tr>
<tr>
<td>Acting for Life</td>
<td>Ecuador</td>
<td>Sustainable Fishing</td>
<td>44</td>
<td>$210,000</td>
<td>20%</td>
</tr>
<tr>
<td>Ocean Revolution</td>
<td>Mozambique</td>
<td>Biodiversity Conservation</td>
<td>24</td>
<td>$140,000</td>
<td>50%</td>
</tr>
<tr>
<td>Humana P to P</td>
<td>Mozambique</td>
<td>Renewable Energies</td>
<td>24</td>
<td>$126,000</td>
<td>43%</td>
</tr>
<tr>
<td>People in Need</td>
<td>Cambodia</td>
<td>Renewable Energies</td>
<td>36</td>
<td>$190,000</td>
<td>48%</td>
</tr>
<tr>
<td>1001 Fontaines</td>
<td>Cambodia</td>
<td>Water &amp; Sanitation</td>
<td>42</td>
<td>$196,000</td>
<td>11%</td>
</tr>
</tbody>
</table>

For the first time in 2013, co-funding partnerships were established for two projects. The Oak Foundation joined with us to support the Environmental Justice Foundation project in Sierra Leone and Liberia, while the Synergie Solaire endowment fund is providing half of the funding for the Humana People to People project in Mozambique.

Small Grants
$4,000 to $42,000 - 1 to 2 years

In 2013, 10 small grants were awarded for a total of $162,000 committed. The Foundation continued its partnership with the CFSI within the Promoting Family Farming in West Africa Program (PAFAO), funded by the CFSI, Fondation de France, and other foundations, with a $56,000 commitment to two projects, including a $3,500 grant to support this initiative.

The selection of these projects brings to 23 the number of ongoing projects at the end of 2013 supported by the Foundation through its Small Grants Program for a total contribution of $538,000.
Our Countries of Operation

- ECUADOR
- PERU
- MOZAMBIQUE
- COASTAL AREAS OF WESTERN AFRICA
- LAOS
- CAMBODIA
Our Fields of Operation

**Sustainable Agriculture**

The Foundation supports initiatives that improve food security and lead to livelihood improvement and diversification for the local population through sustainable, environmentally friendly approaches.

**Sustainable Fishing**

The Foundation supports initiatives aimed at conserving fish stocks in the high risk areas through a community-based approach (setting up protected areas, combatting illegal fishing, conservation...)

**Biodiversity Conservation**

The Foundation supports initiatives aimed at protecting or rehabilitating land and marine ecosystems of particular interest, through and for the benefit of local communities.

**Renewable Energies**

The Foundation supports initiatives that enable the most deprived populations to have access to renewable, healthier and cheaper energies, with a special focus on entrepreneurship.

**Ecomaterials**

The Foundation supports initiatives that favour the sustainable use of local and ecological materials (for housing, handicrafts, and equipments...).
Sustainable Agriculture

**Oxfam · Ecuador ·**
Increase income and skills of rural producer organizations to influence local policies for an improved environment and agro biodiversity.

**AVSF · Mali ·**
Diversify sustainable agriculture value chains and improve the quality of processed products with women farmers of the Kayes region.

**Essor · Mozambique ·**
Promotion of environmentally sound agriculture value chains in urban area, in Maputo and surroundings.

**Concern Worldwide · Mozambique ·**
Food, income, equality and nutrition: Promoting sustainable development and income generation through conservation agriculture.
Sustainable Agriculture

Christian Aid · Peru ·
Climate Change adaptation and micro-entrepreneurship for small farmers of Ayacucho allowing improved food security and income

Gret · Laos ·
Diversify and increase sustainably income of poor and isolated families by improving forestry and land management in the Bamboo value chains

Rainforest Foundation · Peru ·
Organic cocoa production with the Ashaninka indigenous people to improve their living conditions and ensure forest conservation

TFT · Laos ·
FSC certification and sustainable management of teak forests in the Luang Prabang region for improved incomes and biodiversity
**Sustainable Fishing**

- **Noé Conservation**
  - **Guinea-Bissau**
  - Protection of the threatened marine biodiversity of the Bijagos Archipelago for the fauna, flora, and inhabitants of the area

- **Environmental Justice Fdt.**
  - **Sierra Leone and Liberia**
  - Protection of fish stocks and improved food security through fighting against illegal fishing and promotion of a global ecosystem approach

- **Acting For Life**
  - **Ecuador**
  - Improve and diversify incomes of fishermen families through mangrove rehabilitation, conservation, and sustainable exploitation
Ocean Revolution · Mozambique
Protecting a marine biodiversity hotspot through sustainable practices and fight against poverty by creating jobs and alternative incomes

Conservation International · Peru ·
Reforestation and improved living conditions for the farmers through shade grown coffee promotion in the Alto Mayo protected forest

Conservation International · Cambodia ·
Protection of flooded forests, improved income, fishing and access to water through sustainable management of the local natural resources

Flora and Fauna Int. · Cambodia ·
Improved income and living conditions for poor villagers, and protection of the Cardamome range forest biodiversity
### Renewable Energies

**SNV · Cambodia**
- Development of an environmentally friendly, autonomous and sustainable market of rice husk gazifiers to power rice mills

**Humana People to People · Mozambique**
- Promoting a business model for the supply of low-cost lighting photovoltaic systems for poor rural communities, at home and in schools

**People in Need · Cambodia**
- Promoting a sustainable domestic biogas business in Cambodia through expansion, increased autonomy, and improved after-sales services

### Ecomaterials

**La Voute Nubienne · Burkina Faso and Benin**
- Contribute to a lasting access of Sahelian rural populations to a sustainable, adapted, ecological and very low carbon footprint habitat
Small Grants Selection in 2013

**ANG - Guinea**
Modernization and development of sustainable Beekeeping

**Atree - India**
Study of the population and the habitat of the White-bellied Heron

**Conavi - Panama**
Protection of the Pygmy three-toed Sloth’s ecosystem

**Agrisud / CFSI - Senegal**
Fight against poverty by the promotion of Very Small Enterprises

**Hortitechs / CFSI - Benin**
Support in market gardening, small scale breeding and irrigation

**SOS Sulcata - Senegal**
Conservation programme of the Sulcata Turtle

**SMCRF - Nepal**
Fighting against illegal Pangolin trade

**Host - Philippines**
Ecological rehabilitation of a street youth community home

**Acamo - Togo**
Drinking water supply in the Canton of Outivou
Networks and Working Groups

Admical, an association founded to promote corporate sponsorship, is today a clearing house for information, exchanges, ideas, and training. The Foundation participates, in particular, in its Environment Committee.

The CFF brings together a number of Foundations and Endowment Funds and leads nine working groups. Fondation Ensemble is a member of two groups: ‘Family or private foundations’ and ‘Environment’.

Environment Group

The EFC operates as a platform for the exchange of experience, and as a development resource for joint projects. It is also a source of information on Foundations in Europe. With some 250 full members (Foundations and private funding bodies), it operates in over 37 countries (Europe, and also Africa, Asia, Oceania, Latin America and North America).

Un Esprit de Famille is an association that brings together those who run a fund or family-based foundation and are bound by shared values and a desire to work together in order to: optimize their own practices by exchanging ideas on strategy, governance and organizational structure, and encourage the development of private philanthropy through communication and support.

Club du Rond-point

Mrs Délia Brémont, Co-Chair of our Fondation, is a member of this Club, which brings together several founders of French Family Foundations. The Club’s meetings are occasions for philanthropists to share experience and exchange ideas.
Board of Experts

Michel Affholder  Claude Jamati
Luc Bonnamour  Alain Karsenty
Alexandre Braïlowsky  Olivier Kayser
Antoine Cadi  Ashok Khosla
Julien Calas  Philippe Lévêque
Jean-Claude Clermont  Joël Mallevalle
Bernard Collignon  Ghislain de Marsily
Hervé Conan  Simon Mériaux
Dominique de la Croix  Luc Mogenet
Vincent Denby-Wylkes  Arnaud Mourot
Vincent Feuillette  François Münger
Pierre-Marie Grondin  Jean-Marie Pelt
Florence Goudchaux  Allison Robertshaw
Rémi Gouin  Irène Serot Almeras
Marie-Christine Huau  Judith Symonds
Lucien Humbert  Paul Van Koppen
Christophe Jacqmin

COORDINATION TEAM

Olivier Braunsteffer Directeur
Barry Windsor Secrétaire Général
Sophie Thomasset Responsable du suivi des programmes
Anne-Laure Balan Chargée de mission
Governance

BOARD OF DIRECTORS

Founders

Gérard Brémond, Co-Founder and Chairman
Jacqueline Délia Brémond, Co-Founder and Co-Chair
Olivier Brémond, Member of the Board
Nathalie Délia Wenta, Member of the Board

Advisory Board

Michel Albert
Jacqueline Aloisi de Larderel
Bertrand Charrier
Jean-Louis Servan-Schreiber
Gérard Worms
4 million beneficiaries
For a Sustainable Human Development Integrating Environmental Protection