

FONDATION ENSEMBLE

ANNUAL REPORT 2012



For a sustainable human development
- integrating environmental protection

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Programme fund
intervention countries in 2012

The Foundation in figures

6 intervention sectors : water, sanitation, sustainable agriculture, renewables energies, eco-habitat, biodiversity conservation

9 members of the Board of Directors

30 members of the College of Experts

181 projects financed over eight years

18.3 million euros invested in the field

1.8 million beneficiaries

22 animal species protected

583 000 hectares of land safeguarded

1.5 million trees replanted

A Word from the Founders

Dear friend,

2012, European Year for Water and International Year of Sustainable Energy for All. What is the end result of all these 'Years' of this and that, each dedicated to a different theme? In reality, 2012 was notably the year of a crisis that turned into 'the' crisis, and which threatens to be long-lasting. 'krisis' in Greek also means 'discernment'. In these difficult times, we have endeavoured to use our own discernment to ensure that our Foundation is well managed.

First, we have analysed the choices to be made. The fundamental choice is of **carrying out all our activities in developing countries**, where the greatest needs obviously still remain. We are also firmly convinced that **when we work to improve - through access to water, sanitation, and sustainable agriculture practices - living conditions of the poorest populations in Africa, Asia and some Latin American countries, we combat, with the means at our disposal, immigration prompted by desperation**, and oppose the relocation of French factories to other countries. **Everything is interconnected...**



Not only does **destroying the environment mean destroying the resources** available to the most impoverished populations, but it also has a **global effect** on climate change, which is affecting each of us. **Everything is interconnected...** Let us also remember that all the Foundation's projects have a **strong entrepreneurial component**, cutting across all the sectors and countries we operate in.

We must reaffirm our choices and clarify them with our partners in order to secure **even better designed projects that are more likely to achieve their objectives**. We must refine our selection and monitoring tools so that programmes can be achieved with **maximum efficiency**. And **measure their impacts** as far as possible.

The same determination to **build links** that symbolizes the name of our Foundation led me to **meet other philanthropists and foundations** that share our interests. My aim was to **invite them to join us, making available to them at no cost the rigorous selection and monitoring tools** that we have put in place. These have proved their worth by enabling us over the last **eight years to support 181 projects**, with an investment from the Foundation of **18.3 million euros**. My sole objective is to fulfil to an ever greater extent the Foundation's **philanthropic mission**. So many projects are received and so few are chosen!

A Chinese proverb has it that **'when people work together, mountains turn to gold'**. We have no wish to **turn the mountain into gold for we all know today that it is the mountain itself, just like our planet and the human beings who live on it, that IS the treasure**. But we need the means to protect it. So **let us join forces, share our experiences and our talents and protect this treasure... Ensemble (together)**.

Jacqueline Délia Brémond
Executive Vice-President

Fondation Ensemble in action

Six intervention sectors, all under the focus of Sustainable Development

For several years, the Foundation reported on its activity under the following thematic headings: Water, Sanitation, Sustainable Development (including food security and renewable energy) and the Conservation of Endangered Species (in the context of the Small Grants Fund only).

In 2012, in the interests of clarity and consistency, the Foundation redefined its intervention sectors, bringing them to a total of six, all under the focus of Sustainable Development:

**Water
Sanitation**

**Sustainable Agriculture
Renewable Energies**

**Eco-habitat
Biodiversity Conservation**

Projects in these intervention sectors may be financed through both the Programme Fund and the Small Grants Fund.

The statistics and examples of projects given in this Annual Report now follow this breakdown by sector.

A number of projects cover several sectors, particularly in the field of Water and Sanitation; in this case, it is the main objective or activity that determines how they are categorized.

Programme Fund

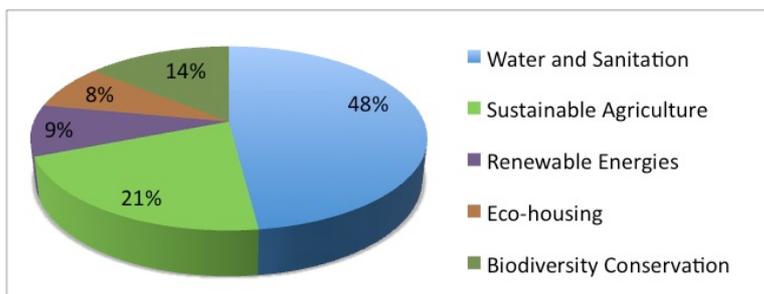
€ 100 000 to € 200 000 - duration: two to four years

Six countries of operation: Benin, Mozambique, Peru, Ecuador, Cambodia, Laos.

In 2012, seven projects were selected, all of which resulted in agreements being signed (compared with eight agreements signed for ten projects selected in 2011). This represented a total commitment of € 1.025 million (€ 1.266 million in 2011) in co-financing for overall budgets of € 6.519 million.

The selection of these seven projects brings to 30 the number of programmes ongoing at the end of 2012 supported by the Foundation under the Programme Fund.

At the end of 2012, the breakdown of these programmes in funds committed by sector is as follows:



While **Water and Sanitation projects still form the majority of the portfolio**, they are fewer than in the previous year (61% at the end of 2011). This trend is continuing from year to year, reflecting a refocusing of the Foundation's commitments from Water and Sanitation to other sectors of action. The reasons for this are threefold:

- Over the years, a growing number of organizations have been able to present high-quality projects that explicitly combine development and protection of the environment, irrespective of the sector of action. This was less the case in previous years, when NGO know-how was more frequent in the Water and Sanitation sector.
- Few organizations today submit high-quality Water and Sanitation projects in line with the orientation favoured over the last few years by the Foundation, namely a **global approach to Water Management** (Integrated Water Resources Management) and/or an **approach to Sanitation that promotes the use of human waste materials** (for fertilization, micro-irrigation, etc.) rather than regarding it simply as a waste product.

- Lastly, for the past four years, the Foundation has favoured projects with a focus on **entrepreneurship**. This is not incompatible with the Water and Sanitation sector – indeed, the Foundation supports many such initiatives – but Sustainable Agriculture and Renewable Energy projects, for example, lend themselves better to an entrepreneurial approach.

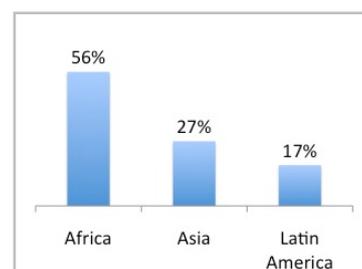
The breakdown of programmes by continent, in funds committed, is as follows:

Africa remains the core continent of operations, though to a lesser extent than in the previous year (70% at the end of 2011). With the drawing to a close of a number of programmes in countries that are no longer priority areas of operation for the Foundation (Burkina Faso, Malawi and Mali), the percentage will continue to decline.

This reorientation is characterized by a shift towards Asia (19% at the end of 2011) and Latin America (11% at the end of 2011), with the addition of Ecuador to the list of core programme countries.

Although the 2012 Call for Proposals did not focus specifically on entrepreneurship as in the previous two years, five of the seven projects selected included an entrepreneurial component.

Over the year, **monitoring visits** (ongoing and ex-post) have been conducted in seven countries, with five visits by members of the Foundation's team (Cambodia, Mozambique, Burkina Faso, Benin and Laos) and two by volunteer consultants from our College of Experts (India and Haiti).



Small Grants Fund

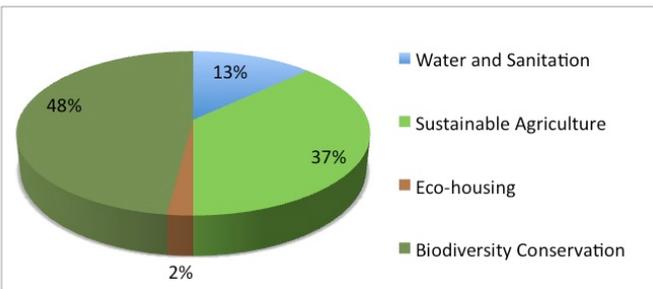
€ 3 000 to € 30 000 per small grant – duration : one to two years

All countries except those with a very high HDI; no restrictions for Protection of Endangered Species.

Twelve small grants were made this year (compared with ten in 2011) for a commitment of € 190 000 (€229 000 in 2011). The Foundation continued its partnership with the French Committee for International Solidarity (CFSI) in the framework of the Promoting Family Farming in West Africa (PAFAO) programme, which is supported by the CFSI, the Fondation de France and other foundations, with a €40 000 commitment to two projects (see p.9).

The selection of these projects brings to 24 the number of projects ongoing at the end of 2012 supported by the Foundation through its Small Grants Programme.

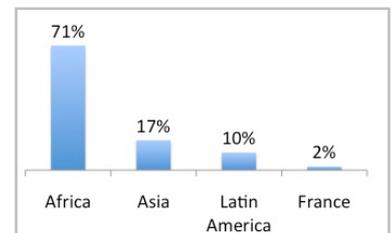
The breakdown of small grant projects in funds committed by sector is as follows:



The Fund's **Biodiversity Conservation** projects are mainly **Conservation of Endangered Species** projects, amounting to 50% of the total. The **Sustainable Agriculture** projects consist of those supported in the context of our participation in the Promoting Family Farming in West Africa (PAFAO) programme with the CFSI as well as projects selected through our Call for Proposals. As of 2013, and for as long as the Foundation supports PAFAO, the Call for Proposals will no longer include the Sustainable Agriculture sector. This change will lead to a shift from this sector to the others.

The breakdown of small grant projects by continent, in funds committed, is as follows:

Projects in France are limited to those for the Conservation of Endangered Species, the only sector with no geographical restrictions. For the other sectors, countries whose HDI is considered 'very high' are excluded.



Programmes selected in 2012 :

Partner NGO	Countries	Intervention Sector	Duration (months)	Foundation Contribution	% Budget
Voûte Nubienne	BF/Benin	Eco-Habitat	48	150 000 €	7%
Fauna & Flora Int.	Cambodia	Biodiversity Conservation	36	125 000 €	34%
SNV	Cambodia	Renewable Energies	36	150 000 €	10%
AVSF	Laos	Water	36	175 000 €	42%
OXFAM	Ecuador	Sustainable Agriculture	36	150 000 €	30%
PROTOS	Ecuador	Water	36	150 000 €	11%
Conservation Int.	Peru	Biodiversity Conservation	36	125 000 €	37%

Small Grants selected in 2012 :

Partner NGO	Countries	Intervention Sector	Duration (months)	Foundation Contribution	% Budget
Excellent Dvlpt.	Kenya	Water	12	15 000 €	22%
SEM	Madagascar	Biodiversity (ecosystems)	12	8 000 €	15%
ADF	Morocco	Sanitation (solid)	12	11 000 €	16%
GRDR (CFSI)	Mauritania	Sustainable Agriculture	36	15 000 €	14%
Les Cultures	Niger	Water	24	15 000 €	40%
MASNAT	Niger	Water	16	12 000 €	27%
CENPAD	Nigeria	Biodiversity (animal)	12	20 000 €	22%
Nurture Africa	Uganda	Eco-habitat	20	10 000 €	35%
CRPL	DRC	Biodiversity (animal)	12	21 000 €	10%
Ekolo ya Bonobo	DRC	Biodiversity (animal)	18	27 000 €	10%
GRDR (CFSI)	Senegal	Sustainable Agriculture	24	25 000 €	34%
Blue Energy	Nicaragua	Water	6	11 000 €	21%

PROGRAMME FUND

Water / Sanitation

The Foundation supports initiatives that enable access to safe, sustainable water through an integrated Water Resources Management approach. When it comes to Sanitation, it favours the use of human waste, regarding it as valuable raw material to be collected and put to good use.

Concern Universal Malawi

Objective of this programme: to contribute to better health and improve the livelihoods of households in the communities of Kamenyagwaza, (access to drinking water and sanitation; improvement and diversification of agricultural production).

A total of 39 782 people from 88 villages, 60% women, have been actively involved in water and sanitation initiatives (with the successful trialling of 'dry' latrines). The construction of 34 shallow wells and the rehabilitation of 22 boreholes have given 9 750 people access to drinking water. And thanks to the installation of 4 855 sanitation platforms, 24 490 people now have access to improved sanitation. As for agriculture, eight irrigation schemes, which cover 80 hectares and are run via maintenance funds and ad hoc committees, have enabled 536 people (348 women and 188 men) to obtain yields of 2 500 kg/ha and to diversify their crops (three to five different crops under production). In addition, 64 local officials have been trained to facilitate and support these development initiatives. Finally, the 88 village communities concerned have been made aware of their rights and responsibilities and are taking action on gender, HIV/AIDS and environmental issues.



Total budget: € 655 350
Fondation Ensemble grant: € 316 200
Beneficiaries: 40 000 people
Duration: 3 years (completed)

SEM Madagascar



Objective of this programme: to make sustainable improvements to the water supply and sanitation facilities in 45 villages on the east coast of Madagascar so as to improve the health and well-being of the local population and help them effectively combat poverty.

The population's living environment has been made more hygienic thanks to new drinking water and sanitation infrastructure: 46 water supply systems and 30 school latrines have been constructed and 48 public washhouses and 452 Sanplat latrine slabs sold at low cost, an average of nine slabs sold per village supplied. In order to encourage behavioural change, 51 villages have received hygiene and sanitation guidance as well as training in source water protection (using A-shaped triangles and contour lines, reforestation, combating slash-and-burn agriculture, etc.). Thirty 'WASH-friendly' schools have also been set up and made aware of the key messages. Finally, local capacity for independent infrastructure management and community support for a more hygienic living environment have been strengthened by the setting up and training of 47 Water and Hygiene Committees, covering 700 people, and by calling on support from local businesses.

Total budget: € 752 000
Fondation Ensemble grant: € 131 000
Beneficiaries: 54 000 people
Duration: 3 years (completed)

PROGRAMME FUND

Sustainable Agriculture

The Foundation encourages initiatives that improve food security and lead to livelihood improvement and diversification for the local population through sustainable, environmentally friendly approaches.

AVSF Mali



Objectives of this programme: to promote diversification of sustainable agriculture sectors with women farmers in the Kayes region and to improve the quality of the processed products.

To reach these goals, it is planned to increase the productivity of fonio, to develop environmentally friendly organic farming practices and to build up the local poultry stock.

To this end, various household dryers that can be made by local carpenters are to be tested in order to develop high-quality drying (to eliminate dust and insects) that will meet both families' needs and those of local firm and AVSF partner, Le Grenier du Paysan. The drying process in the villages is often problematic because of irregular rainfall, the presence of dust and flies at the end of the rainy season and straying poultry. This leads to loss and pollution of products. In the case of roselle and moringa, the plants must be dried for storage after harvesting. One dryer per village will be designed to improve storage and will also serve to dry surplus market garden produce.

Lastly, the project must facilitate quality control of the finished product, improve the range of grain products available and promote the Grenier du Paysan brand on the national and export markets.

Total budget: € 330 000

Fondation Ensemble grant: € 163 000

Beneficiaries : 400 women and 23 Grenier du Paysan's employees

Duration : 3 years (ongoing)

Christian Aid Mali

Objective of this programme: to ensure greater food security for vulnerable groups in Bandiagara Cercle.

Food security for 4 198 people in eight communes has been sustainably improved thanks to support for the development of market gardens for vulnerable women and to the setting up and training of food security and nutrition committees at the village and commune level. An early warning system for malnutrition has also been set up, covering all the villages and communes. A total of 120 community relay workers have been selected, trained and equipped. The focus of their work is on screening and referral (52 906 children screened, 2 740 malnourished children referred for treatment; 8 148 pregnant and nursing women screened, 146 malnourished women referred).

Household nutrition, hygiene and sanitation practices have also been improved: 22 local recipes have been tested, approved and popularized through 585 cooking demonstrations. In addition, 880 Information, Education and Communication / Behaviour Change sessions have been conducted by trainers and community relay workers. Finally, institutional capacity for malnutrition prevention has been strengthened in state and local government bodies as well as in the RIN-CB nutrition network and local NGO Action de Promotion Humaine (APH).



Total budget: € 1 078 000

Fondation Ensemble grant: € 131 000

Beneficiaries: 60 000 people

Duration: 3 years and a half (completed)



Renewable Energies



Eco-habitat

Entrepreneurs du Monde Burkina Faso



Objective of this programme: to improve local people's living conditions and combat deforestation by means of credit and savings products suited to the production and supply of improved cookstoves (ICS) and gas stoves.

Before this project was launched, women mainly used the traditional three-stone method for balancing the cooking pot over the fire. This has the dual disadvantage of leading to highly destructive and expensive over-consumption of wood as well as emitting harmful fumes that cause serious respiratory problems. Improved cookstoves and gas stoves thus meet a real need and are highly popular with beneficiaries, thanks to the time and money they save and their impact on health. By using the stoves acquired through the project, families also reduce their 'forest footprint' by 40% to 100%. To better enable the beneficiaries to buy the stoves, an associated credit and savings scheme was set up. A total of 6 334 families and businesses have been equipped with the improved cookstoves, 2 398 with gas stoves, 3 829 with Roudé stoves and 107 households with banco (clay) stoves.

Total budget: € 380 000
Fondation Ensemble grant: €170 000
Beneficiaries : 6 334 families
Duration : 1 year and a half (completed)

Geres Ladakh - India

Objective of this programme: to improve the winter livelihoods of rural populations in the cold deserts of the Western Himalayas and to reduce households' energy vulnerability by enabling the development of income generating activities in their newly improved living environment and by setting up a sustainable network to disseminate energy efficiency.

A total of 842 passive solar houses and 23 community centres have been built or improved, incorporating energy efficiency principles. These south-facing buildings store sunlight during the day and release the heat at night so that the indoor temperature remains above 5° even when the outside temperature is below -20°. Cold and smoke related maternal and infant disease has fallen by two-thirds, and families have reduced their winter fuel consumption by 60% with an annual saving of € 50. Finally, four sustainable networks have been set up for dissemination activities: a network of five local NGOs, in partnership with Geres; a network of 237 trained builders and carpenters; 16 grassroots networks involving the local population; a district/State-level network (advocacy, grants to the grassroots networks, assistance to the poorest populations).

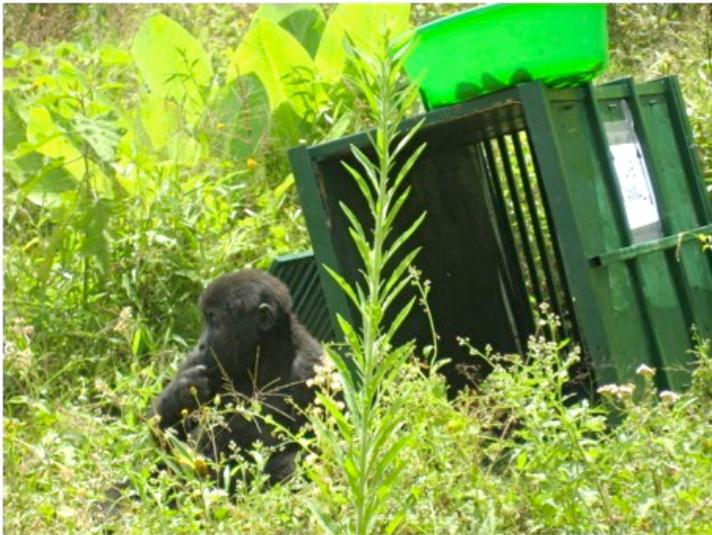


Total budget: € 1 965 000
Fondation Ensemble grant: € 250 000
Beneficiaries: 7 000 people
Duration : 3 years and a half (completed)

Plant Biodiversity Conservation

The Foundation supports initiatives aimed at protecting or rehabilitating particular ecosystems on account of their plant and/or animal biodiversity or any other environmental or human interest.

Conservation International DRC



Objective of this programme: to strengthen legal and physical protection of a key forest area in DRC which is home to eastern lowland gorillas, chimpanzees and other species. This region is also important for the role played by its ecosystems as a transition zone between the Congo Basin forests and the Albertine Rift region.

During the two years of the project, the new reserves that were set up between 2002 and 2008 have been strengthened, and a further 1 339 000 hectares (made up of six community-based reserves) is on its way to being formalized under Congolese law. A total of 3 834 578 hectares is currently protected under various schemes. This corresponds to a 130% increase since 2002. Furthermore, awareness building and training activities have been carried out with the local population, staff of the reserves and members of the local associations that manage the reserves. Progress is gradually being made as the boundaries of the reserves are defined, their security (350 guards) improved, and the organizational structure of each of the reserves and the association that acts as a platform for them (UGADEC) is put in place. Four health centres (8 000 people) and eight water supply systems (4 000 people) have been set up. Finally, with a view to potential 'gorilla viewing' tourism, the habituation of a group of gorillas has begun. This is a long-term project, as the habituation process can take from two to five years.

Total budget: € 1 107 000
Fondation Ensemble grant: €150 000
Beneficiaries: 500 000 people
Duration: 2 years (completed)

Rainforest Alliance Peru

Objective of this programme : conserve biodiversity by promoting sustainable practices in forestry, agriculture, and tourism.

In forestry, the intervention strategy was based on: strengthening entrepreneurial management and formalising Brazil nut production and logging concessions; improving the production and transformation processes; and FSC Certification of 250 000 ha of forests. Separately, the sustainable tourism programme encouraged environmental conservation through the promotion and the implementation of Best Management Practices (BMP) in this area. Upon completion of their training and an examination, the hotel companies meeting the criteria and complying with 126 specific indicators received the « Rainforest Alliance Verified» endorsement, guaranteeing their environmental and social involvement and their contribution to the preservation of local culture and nature, allowing them to be more competitive in the tourism market. Finally, the sustainable agriculture component allowed for coffee and cacao productivity to be improved while conserving the environment and enabling human development.



Total budget: € 847 500
Fondation Ensemble grant: € 200 000
Beneficiaries: 10 000 people and 7 500 producers
Duration : 3 years (completed)

SMALL GRANTS FUND

Water / Sanitation

Un enfant par la main Vietnam

Objectives of this *small grant*: to improve the health of the inhabitants of Na Ri and to protect and preserve their environment through the construction of 52 wells and 55 ecological toilets.

A total of 52 wells have been built in seven communes, respecting the Vietnamese government's 'clean construction' criteria. The beneficiary households now have access to water that is clean by national standards and have less distance to cover when they fetch it.

In two villages, 55 individual ecological toilets have been constructed. The newly-equipped households can re-use the treated excreta to fertilize their crops. The traditional practice of 'open defecation', which polluted the environment and increased the risk of infectious disease (diarrhoea, intestinal worms, typhoid and hepatitis) is beginning to change.

At the same time, the 107 beneficiary households as well as 100 teachers and 800 pupils have been trained in good hygiene practices (water and sanitation) and made aware of environmental issues, following the PHAST approach. The gain in knowledge and in new family practices in the villages is reflected in general improvement of the beneficiaries' state of health.



Total budget: € 17 000
Fondation Ensemble grant: € 8 000
Beneficiaries : 1 630 households
Duration : 15 months (completed)

RainWater Cambodia Cambodia



Objective of this *small grant*: to improve access to water and sanitation for the inhabitants of eight villages in the commune of Bosleav by supporting local private entrepreneurs and the decentralized authorities.

The province of Kratie, where Bosleav is situated, north of Phnom Penh, has a low population density and poor access to water and sanitation. The province's inhabitants depend on surface water and wells, which dry up during the dry season and are often contaminated with arsenic.

In partnership with the commune of Bosleav, 156 households and three schools have been equipped with rainwater harvesting systems by two local entrepreneurs, trained within the framework of the project. Major flooding in Cambodia unfortunately prevented the target of 200 systems installed being reached.

In addition, over 700 villagers have taken part in a 'WASH' advocacy campaign, and 127 beneficiaries have been trained in maintenance of the water collection systems.

RainWater Cambodia intends to replicate the project in other parts of Cambodia that have only limited access to safe water.

Total budget: € 59 000
Fondation Ensemble grant: € 28 000
Beneficiaries : 200 households, 2 entrepreneurs
Duration : 17 months (completed)

SMALL GRANTS FUND

Sustainable Agriculture

Jardins du Monde Burkina Faso



Objectives of this small grant: to promote the use of medicinal plants in community health care and to promote the production and marketing of the plants.

At the request of local associations, NGO Jardins du Monde has been working since 2004 in Burkina Faso, where it has built up a dynamic local network.

Despite some difficulties, by the end of the project the objectives had been reached and in some cases even exceeded.

The villagers' use of medicinal plants, whose therapeutic properties are poorly understood as traditional knowledge is lost, has now improved thanks to the setting up of educational gardens and to the health education programme (57 sessions) run in the partner villages. A health manual has also been published, intended for the population as a whole: 'Medicinal plants for treating the family in Burkina Faso'. In addition, Mogueya Health Centre received material assistance in the form of a delivery table, hospital mattresses and small equipment.

Finally, nursery stock production enabled 13 000 native tree species to be potted for five partner villages. Training was also given in production techniques, harvesting, drying and packaging of plants for sale on the local market (around one hundred in total).

Total budget total: € 75 000

Fondation Ensemble grant: € 30 000

Beneficiaries : 6 associations of 150 members

Duration : 2 years (completed)

Promoting Family Farming in West Africa (PAFAO)

With almost a billion people undernourished in 2010, world hunger has reached record levels. Sub-Saharan Africa, where one in three suffers from hunger, is the worst affected region. West African farmers and their organizations have a threefold challenge to face with their development partners: reducing undernourishment, ensuring a decent livelihood for farmers and addressing the need for sustainable management of natural resources.

It was against this backdrop that the CFSI (French Committee for International Solidarity) and the Fondation de France joined forces to launch a 2009 programme for strengthening family farming in Sub-Saharan Africa, refocused a year later on West Africa. Its overall objective is to promote local initiatives aimed at improving access to food through viable and sustainable family-based agriculture and to share the achievements on a wider scale.

In 2011, Fondation Ensemble became part of the PAFAO programme with a € 50 000 grant for an ecological farming project entitled 'Support for the development of agricultural production lines based on social and solidarity economy principles'. This project is being implemented in Burkina Faso by the Belgian NGO Autre Terre. Through its contribution, the Foundation has joined a wider programme in which it is playing an active part by participating in the project selection committee, the steering and monitoring committee and the funding process.

In 2012, the Foundation continued its support for PAFAO with a € 40 000 grant distributed between two projects run by NGO GRDR, one in Senegal and the other in Mauritania.



SMALL GRANTS FUND



Renewable Energies



Eco-habitat

Light Up The World Peru

Objective of this small grant: to instal 30 solar photovoltaic systems for domestic use in the isolated communities of Santiago Belen Anta et Ccenta in the Altiplano, and to build local capacity to maintain these systems.

Improved living conditions, reduced dependence on costly energy sources that are harmful to the environment, training of local technicians – these were the expected outcomes.

Despite some delays and problems in the implementation phase, the objectives were achieved in full. Thirty families now have solar home systems, and the household use of kerosene, batteries and candles has been virtually eliminated. The quality of light for studying, income-generating activities and community gatherings has improved considerably. And five residents in two villages have received training in maintenance of the systems.

LUTW is planning future projects in the region in continued partnership with Kuyacc Ayni, which is gradually becoming the regional specialist in photovoltaic technology.



Total budget: € 29 000
Fondation Ensemble grant: € 15 500
Beneficiaries : 30 households
Duration : 4 months (completed)

Nurture Africa Uganda



Objective of this small grant: to promote the use of eco-friendly interlocking soil blocks in construction, thereby enabling 50 unemployed youths in Nansana to be trained in their manufacture and to set up their own micro-enterprises.

Through this project, the 2 000 members of the local community have been made aware of the advantages of using interlocking soil blocks: lower construction costs than with conventional bricks, no wood burnt to fire the bricks, less cement needed. The 50 unemployed youths are trained in the use of brick-making machines as well as receiving advice on how to set up and manage a micro-enterprise. The youngsters begin by working together in a cooperative until each member can purchase his own brick-making machine. To enable them to do this, NGO Nurture Africa grants a first loan to five group members and, once these loans have been paid back, follows the same procedure with the next five, etc. The NGO used the first bricks produced to build a wall around a children's health centre and in other construction projects so as to demonstrate the effectiveness and advantages of this technique to members of the local community.

Total budget: € 28 000
Fondation Ensemble grant: € 10 000
Beneficiaries: 50 unemployed youths, 2 000 people
Duration : 10 months (ongoing)

SMALL GRANTS FUND

Biodiversity Conservation

Plants

Animals

The Green Belt Movement Kenya

Objective: to support the local populations of Mount Kenya in rehabilitating 30 hectares of forest officially designated as degraded and of a further 20 hectares in public and privately-owned areas.

In addition to tree planting, many other initiatives were planned: technical forestry training; community empowerment and education workshops; environmental and food security awareness building; climate change adaptation workshops; creation of a Community Forest Association.

While the death in September 2011 of Wangari Maatha, founder of the Green Belt Movement caused some disruption to the project, the end results were highly satisfactory: the objectives were reached and even exceeded in some cases. A total of 1 500 members of five communities (against 1 200 planned) benefited from the project and some 80 000 trees (against 50 000 planned) were planted.

The training sessions and workshops were carried out as planned and a Community Forest Association with 600 members was set up. This association is now giving the communities a more important role in the safeguarding of new plantations as well as better access to areas where reforestation can be carried out.



Total budget: € 74 000
Fondation Ensemble grant: €10 000
Beneficiaries: 1 500 people
Durée: 1 year (completed)

Ocean Revolution Mozambique



Objective: to protect the manta rays and whale sharks in the province of Imhambane, notably through national legislation.

The project objectives have been met. Scientific studies have been conducted to provide backing for a national law to

protect whale sharks and manta rays, and a draft law is in preparation. Progress is also underway to obtain international protection for the two species (in March 2013, the manta ray received CITES listing).

Awareness building activities were also carried out: 'village talks' with 2 500 villagers, two- to four-day workshops for 120 fishermen, and 78 'tourist talks' with clients and owners of tourist lodges as well as a festival attended by 1 200 people. Finally, of the 22 young Mozambicans who received diving instructor training from the Bitonga Divers association, 21 have found work.

Total budget: € 60 000
Fondation Ensemble grant: € 30 000
Beneficiaries: Mantas rays , whale sharks, local populations
Duration: 1 year (completed)

La Dame Blanche France

Objective: to maintain the only Wildlife Conservation Centre in the Basse Normandie region, run by the Dame Blanche association.

A genuine RSPCA for wildlife, the Dame Blanche association was set up in 1986. It runs a conservation centre that cares for injured wildlife species, providing treatment and rehabilitation before returning them to their natural habitat under the best conditions. Every year, between 600 and 800 animals are taken in, with more than half subsequently freed. Since its establishment, the conservation centre has released more than 4 000 animals of many species, some endangered. The Foundation's grant enabled the qualified centre manager to continue receiving a salary for around six months. This person runs the

centre, takes in and treats the injured animals and looks after them until they are released.



Total budget: € 61 584
Fondation Ensemble grant: €18 000
Beneficiaries: wildlife of Basse Normandie region
Duration: 9 months (completed)

Networks and working groups

ADMICAL

Admical, an association founded to promote corporate sponsorship, is today a clearing house for information, exchanges, ideas and training. The Foundation participates, in particular, in its Environment Committee.
www.admical.org

Centre Européen des Fondations

The EFC operates as a platform for the exchange of experience and as a development resource for joint projects. It is also a source of information on Foundations in Europe. With some 250 full members (Foundations and private funding bodies), it operates in over 37 countries (Europe and also Africa, Asia, Oceania, Latin America and North America).
www.efc.be

Centre Français des Fonds et Fondations

The CFF brings together a number of Foundations and Endowment Funds and leads nine working groups. Fondation Ensemble is a member of two groups: 'Family or private foundations' and 'Environment'.

www.centre-francais-fondations.org



Club du Rond-point

Mrs Délia Brémond, Executive Vice President of our Foundation, is a member of this Club, which brings together several founders of French Family Foundations. The Club's meetings are occasions for philanthropists to share experience and exchange ideas.

Partenariat Français pour l'Eau

The PFE's mandate is to coordinate the participation of French water stakeholders in international networks and conferences, to draw up and convey joint messages from its members, to make this information available to the international community and to make recommendations to government representatives in charge of water policy in France.

www.partenariat-francais-eau.fr

Société Française d'Evaluation

The SFE's overall goal is to contribute to developing the practice and use of evaluation in public and private organizations as well as by local and regional authorities responsible for drawing up and implementing public policy.

www.sfe-asso.fr

Programme Solidarité Eau (PS-Eau)

As a network of partners promoting access to water and sanitation for all, pS-Eau's main goal is to encourage links between water stakeholders so as to enhance the effectiveness of cooperation initiatives between France and the countries of the South. Among other activities, Ps-Eau advocates for the Oudin-Santini Law to be extended, not only within France but also to other countries, particularly in Europe. www.pseau.org

The Foundation's actors

BOARDS OF DIRECTORS

Founders

Gérard Brémond, President

Jacqueline Délia Brémond,
Executive Vice President

Olivier Brémond

Nathalie Délia Wenta



College of qualified persons

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Jacqueline Aloisi de Larderel

Bertrand Charrier

Jean-Louis Servan-Schreiber

Gérard Worms

TEAM

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Barry Windsor, General Secretary

Sophie Thomasset, Grant Monitoring
Manager

Anne-Laure Balan Peyrot, Administration
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Claude Jamati

Alain Karsenty

Olivier Kayser

Joël Mallevalle

Arnaud Mourot

Allison Robertshaw

Judith Symonds



The Foundation's partners

Ongoing Programme partners in 2012

1001 Fontaines pour demain	Inter Aide
Action Contre la Faim	Near East Foundation
Aquassistance	Noé Conservation
AVSF	Oxfam
Bobo Dioulasso / AIMF	Protos
Christian Aid	Rainforest Alliance
Concern Universal	SEM
Conservation International	Solar Aid
Entrepreneurs du Monde	Sos Sahel
Essor	SNV
Fauna & Flora International	The Forest Trust
Geres	La Voûte Nubienne
Gret	Water Aid
Harvest	Water For People
Helvetas	



Ongoing Small Grants partners in 2012

ACANB	Hutan
ADF	Ideas at Work
AGRECOL	Jardins du Monde
Autre Terre (CFSI)	KR Foundation
Awely	La Dame Blanche
Blue Energy	Les Amis de Bada
Camide	Les Amis des Bonobos
CENPAD	Les Cultures Onlus
Codegaz	Masnat
CRPL	Nurture Africa
Des Eléphants et des Hommes	Ocean Revolution
Excellent Development	Rainwater Cambodia
FES	Rongead
Graines de développement	Sabrina Krief
GRDR (CFSI)	Swiss Cetacean Society
Green Belt Movement	SEM
HELP	Soptom/Sos Sulcata
L'Homme et l'Environnement	Syndicat apicole de Mayenne
	Un Enfant par la main

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