



# Fondation Ensemble Annual Report 2011





## CONTENT

A word from the Founders	P3
Fondation Ensemble in numbers	P4
The Foundation in motion	P5
Water and Sanitation	P6
Sustainable Development	P10
Animal Biodiversity	P14
Ensemble Innovation Competition	P16
Sharing experiences	P18
The Foundation's actors	P19
The Foundation's partners	P20

# A word from the Founders



**2011 was the year of the forest. Did this dedicated year make a difference?** The Forest is so rich in life, both plant and animal, where 6.4 million hectares are destroyed each year; in particular, in the tropical and boreal forests of Siberia and Canada. In the Amazon, the mortality rate is three times greater than the norm, striking the very large trees, whose ecological role is essential.

**In France, 2011 was the year** of the disappearance into the atmosphere, without any apparent trace of pollution, of most of the promises of 'The Grenelle of the Environment'. Will these promises find a second life during the new presidential term? Happily, we are citizens of the world and, as we know: 'It is not necessary to hope in order to undertake, nor to succeed in order to persevere'. Therefore, we continue on our path, following the advice of Pierre Rabhi and his 'hummingbird' practice, which means 'Making a Difference'\*.

**The Fondation Ensemble has 'made a difference' since its creation at the end of 2004, with the support of 163 programs and small grants and an investment of €17.5 million, thus contributing to an overall budget of €35 million.**

There were however some upheavals in the team, the most important being the departure abroad of the Director, Irène Serot Almeras. It is she who, from the beginning, put in place the structure of the Fondation Ensemble, whose reputation for rigour and professionalism is recognized today. However, very quickly, Olivier Braunsteffer chose to join us. I am certain that his way of thinking and his experi-

ence will generate an interesting dynamic for our Foundation.

This year, we have consolidated the **strengths of our organization** : **strict selection of projects thanks to an internal tool approved by our precious College of Experts; evaluations and regular monitoring visits** on the ground, foreseen in the agreements signed with partners (ex ante, mid-term, final and ex post), in order to ensure the **replication and sustainability** of the programs. We have also reinforced the logic of co-construction of projects, in partnership with associations, in order to **adapt together the development of a program to the realities on the ground**. And we have, of course, **centered the success of our objectives on women** who are still, and always will be the keystone.

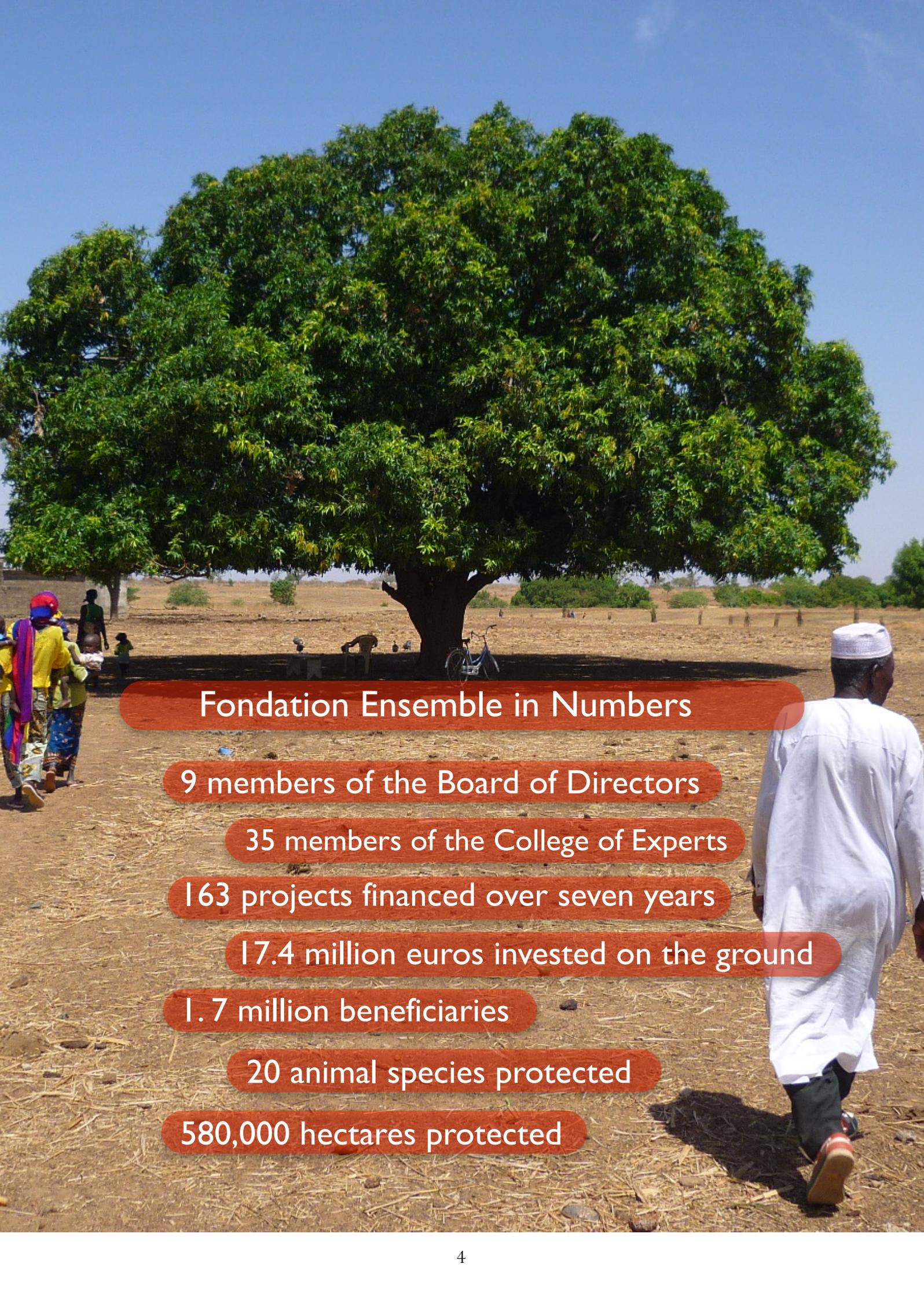
In these times of crisis, I am convinced that **international solidarity is more than ever fundamental**. Improving the living conditions of the populations of the poor countries has an effect on the economies of the rich countries. Misery of the world, poverty in France. Always, the same idea of interconnectedness and bond.

**In 2011, for the first time, we launched a Competition** which awarded 3 Prizes to projects in Peru, Benin and Senegal. To support actions where need is the greatest. Thus, the **'Grand Prize of the Fondation Ensemble'** was awarded to the Association of 'Vétérinaires et Agronomes Sans Frontières' for their program of Sustainable Management of Water Resources and Land, in Peru, which results illustrate the emblematic values of our Foundation. Alphonse Worou, Master Beekeeper from Benin, received the **Prize 'Embark Ensemble'** with an **endowment of €20,000**, which rewarded the creation of a network of 300 entrepreneur-beekeepers. Finally the **Prize 'Ensemble Feminine'**, with an **endowment of €20,000**, crowned the project of microgardening in urban areas of the association CEEDD, created by Mrs. Oumy Seck, in Senegal.

Jacqueline Délia Brémont  
Vice-President



\* [www.colibris.org](http://www.colibris.org)



## Fondation Ensemble in Numbers

9 members of the Board of Directors

35 members of the College of Experts

163 projects financed over seven years

17.4 million euros invested on the ground

1.7 million beneficiaries

20 animal species protected

580,000 hectares protected

# The Fondation in motion

In 2011, while pursuing its well-established commitment in the selection and monitoring of the projects in its Programs and Small Grants Funds, the Fondation Ensemble experienced a certain number of changes, both at the level of its activities as well as in the evolution of its team.

## Prizes of the Fondation Ensemble

For the first time, the selection and awarding of Prizes was organized by the Fondation.

Three Prizes were proposed: the 'Grand Prize of the Fondation Ensemble', an honorary Prize designated by the Board of Directors and chosen among thirty completed projects, previously funded by the Fondation. And the Prizes, 'Ensemble Feminine' and 'Embark Ensemble', for which there was a Call for Candidates, were each endowed with €20,000.

The Awards Ceremony was held on 15 December 2011, in Paris at the Jazz Club, the 'Duc des Lombards', in a warm atmosphere filled with emotion. This Report introduces the Prize Winners and their Projects and gives a report on this event.

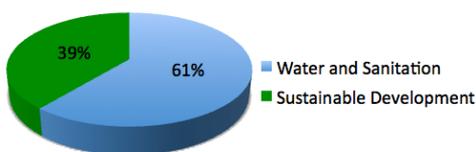
## Programs Fund

10 new projects were selected in 2011 for the Program Funds, with a commitment of €1.6 million, in co-financing for overall budgets of €7 million.

3 of these projects will be for Water and Sanitation (€570 K), and 7 will be for Sustainable Development (€1 M).

This balance is in line with a shift in commitments from Water and Sanitation projects to Sustainable Development projects, often more multi-sectorial.

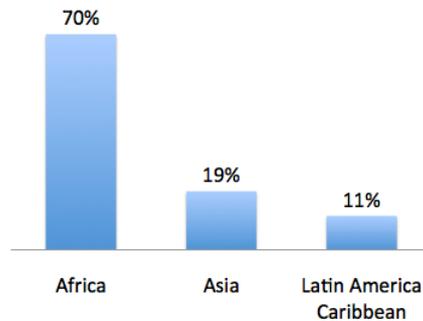
Indeed, at the end of 2011, the breakdown by theme of projects financed within the framework of the Programs Fund was 61% for Water and Sanitation (76% at the end of 2010) and 39% for Sustainable Development (24% at the end of 2010).



Thematic Distribution at the End of 2011

New projects selected in 2011 were for the following countries: Mozambique (2), Benin (1), Peru (2), Laos (3), Cambodia (1). All these countries of intervention were part of the priority selection of the 2011 Call for Proposals.

Thus, to date, the geographic distribution of ongoing projects, under the Programs Fund is as follows :Africa 70%, (68% in 2010), Asia 19% (17% in 2010), Latin America & the Caribbean 11% (12% in 2010).



Geographic Distribution at the End of 2011

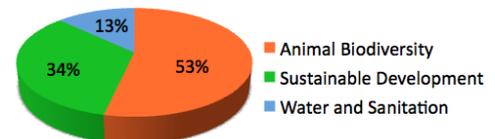
The theme of the Call for Proposals was, as in 2010, on micro-entrepreneurship and out of the 10 projects selected, 6 are specifically oriented along this line. Ongoing projects in the Programs Fund, highlighted in this report, illustrate some examples of interventions in this area.

## Small Grants Fund

10 small grants have also been selected this year for a commitment of €229 K, 5 of which fall under the category of Animal Biodiversity (€108 K) and 5 under the category of Sustainable Development (€121 K).

Note that, for the first time, the Fondation Ensemble has associated itself with the Fondation de France and with the French Committee for International Solidarity (CFSI) in the framework of the program 'Promotion of Family Agriculture in West Africa' by co-financing a project in Burkina Faso selected and monitored by the CFSI, presented in this Report (see P.13).

By the end of 2011, the thematic distribution of projects financed in the framework of the Small Grants Fund was 54% for the Conservation of Endangered Species (63% end of 2010), 34% for Sustainable Development (24% end of 2010) and 12% for Water and Sanitation (13% end of 2010).



Thematic distribution of small grants by the End of 2011

This balance meets with the desire of the Fondation to have at least 50% of Small Grants Funds dedicated to Animal Biodiversity projects.

## Human Resources

This year was also marked by the departure, in summer 2011, of the Director of the Fondation, Irène Serot Almeras, who was responsible for setting up the structure of the Fondation since its creation in 2004. Olivier Braunsteffer has succeeded her. Sophie Thomasset is now in charge of programs monitoring.



O. Braunsteffer



S. Thomasset

# WATER AND SANITATION



Water supply, integrated management of water resources, maintenance of facilities, rainwater harvesting, wastewater usage, ecological sanitation, hygiene in schools and in clinics, sustainable irrigation...

Commitment of the Fondation Ensemble since 2004: €10M, 58 projects, 1.1M beneficiaries.

# ONGOING PROGRAMS



## Access to safe drinking water • Cambodia



In consultation with the community, the management of each production unit is entrusted to one family, and each time allows the creation of 2 to 3 jobs.

From 2005 to the beginning of 2010, 30 production sites, as well as a technical support platform, financed by the operators, have thus been created in the Northwest of Cambodia. With the establishment of new sites in 28 additional villages, this new phase aims to ensure the sustainability of the whole network of this region (58 sites) including the support platform of Battambang. Moreover, this phase makes provision for an impact study on the health of 400 families, in 4 different villages, over one year period.

In September 2011, the Schwab Foundation named the co-founder of the association '1001 fontaines pour demain', Mr. Lo Chay, "Social Entrepreneur of the Year 2011" for Asia.

«1001 fontaines pour demain» aims to improve, over the long term, the health of poor rural and isolated populations by allowing them to produce, locally, pure drinking water, on the basis of an entrepreneurial model which ensures the autonomy of communities and the sustainability of the solution. The water is taken from surface water points, sometimes from drill holes, then treated and packaged in reusable 20 litre bottles.

1001fontaines  
pour demain

### Beneficiaries

34,000 people from 28 villages expected, 31,500 people from 21 sites to date

### Duration

2 1/2 years (Jan. 2010 to June 2012)

### FE Grant

€250,000 (40% of the Budget)

### Co-funding

UNICEF, various Foundations and Corporations

## Maintenance of water points in rural zone • Malawi

inter aide

### Beneficiaries

3,750,000 potential beneficiaries (users of the water points)

### Duration

3 years (Sept. 2010 to Aug. 2013)

### FE Grant

€200,000 (25% of the Budget)

### Co-funding

UNICEF, various Foundations and private donors

This project aims to reduce the percentage of the rural population having no access to a protected water point, by guaranteeing a sustainable access to drinking water for users of existing structures. To achieve this, 3 areas of action are to be implemented:

- Sustaining and expanding a network of distribution of pumps spare parts for the benefit of artisan repairmen and communities;
- Sustaining and expanding a network of local artisans specialized in the maintenance and security of water points;
- Strengthening the capacity of local actors (civil society, private and state actors) in the management and maintenance of the water points.

Again, the support of entrepreneurship is essential both to spare parts distributors and to artisan repairmen.

Since end 2011, spare parts are readily available in 9 districts, through a network of 90 partner shops, out of the 120 expected. 6 districts are totally covered by a network of 172 artisan repairmen, out of the 250 expected. 68 of these artisans even offer technical training services for communities (simple maintenance). 221 water points have been secured, out of the 500 expected, and 2,200 interventions have been made to the benefit of 550,000 users. Finally, 155 village committees have been trained, out of the 1,000 expected.



# COMPLETED PROGRAMS



## Ecological sanitation and wastewater management • Ukraine, Romania and Bulgaria

The initial project targeted :

- The construction of: 11 dry toilets for schools or other public places, 100 private dry toilets, 9 wastewater purification systems for schools and other public places, and 10 purification systems for private homes;

• Creation of 11 model gardens, using fertilizers. The entry of Romania and Bulgaria into the European Union has had the result of generating expectations, often unrealistic in rural areas, about accessing equipment and conventional sanitation systems (flush toilets, septic tanks). Because of this, most of the objectives in these two countries have been revised downwards, in particular for public places.

On the other hand, in the Ukraine, where more than two thirds of the actions were planned, the results are spectacular with the objectives achieved or surpassed.

Thanks to the project, dry toilets are now widely known throughout the country and have been officially recognized as a legal option of sanitation

for schools.

Of 87 dry toilets visited by an evaluator at the end of the project, 100% of the school toilets and 70% of the private ones were judged to be properly used and maintained.

The reuse of urine and fertilized faeces has been placed under the permanent supervision of local partners. Gardens have been set up in all the schools with the planting of trees.



### Beneficiaries

18,000 people

### Duration

3 years (2007-2010)

### FE Grant

€236,000 (31% of the Budget)

### Co-funding

Diverse International and Local Foundations, beneficiaries

## Rainwater harvesting • Mali, Burkina Faso



### Beneficiaries

8,600 people

### Duration

2 years (2008-2010)

### FE Grant

€211,000 (26% of the Budget)

### Co-funding

Various donors, partner NGOs

The objective of this project was the construction of 505 rainwater systems with a 5,000 m<sup>3</sup> total capacity and of 133 hangars for rainwater harvesting to benefit very isolated and poor populations.

The totality of the projected works has been realized, allowing the fulfillment of the drinking water needs of the people during 162 days per year in Burkina Faso (being 80% of the dry season) and during 214 days per year in Mali (being the totality of the dry season). The project allows people to avoid very long trips in the dry season (1.8 km on average in Mali and 4.7 km in Burkina Faso).

All the households interviewed are satisfied with the systems in place, idespitof some minor problems (cracks) which were corrected afterwards. Contrary to preconceived ideas, this type of technology is relatively inexpensive compared to the service supplied and the good quality of the systems, as well as the ease and simplicity of their maintenance, guaranteeing continuity of access to water estimated at 15-20 years. Nevertheless, disadvantaged households do not have the means to

build these systems without exterior financial support.

However, even if adults, like the children, consider this water clean compared to other sources (excluding drilling), it must, according to international directives, be chlorinated, which is not the case. Methods of purification must therefore be envisaged.



# SMALL GRANTS



## Installation of a water tower and drilling a well at the clinic of Zinado • Burkina Faso

The Clinic of Zinado was built in 2004 by the Association Zinado 2000 and installed with medical equipment in 2005. The objective of the program financed by the Foundation, was to improve the operating conditions of the centre by giving:

- lighting in all the rooms, as many births occur at night by the light of petrol lamps,
- running water at three washbasins, foreseen at construction. It had been necessary to bring cans from a manual well situated 500 metres away,
- two latrines for the sick and their families. Previously people had to go in the wild,
- an incinerator for the processing of care waste which, until the present, was thrown out near the clinic.

The ensemble of the activities has been achieved, with the exception of the incinerator, on hold pending a re-definition of the policy of treatment of hospital waste in the sanitary district.

The training of a villager for the maintenance and upkeep of the system was planned by Zinado 2000 for the next phase. The villagers have also made plans to build a laundry for the linen of the clinic's patients. It is also envisaged to use the water resource for irrigation of the market garden to ensure the production of fruits and vegetables destined for the canteen of the village school, built by the association between 2000 and 2010.



**Beneficiaries**  
3,000 people

**Duration**  
6 months (completed in April 2011)

**FE Grant**  
€10,000 (32% of the Budget)

**Co-funding**  
Foundations Air Liquide, SIGEIF, own funds.

## Improving access to water in schools and health centres by encouraging local micro-entrepreneurship • Cambodia



The project is taking place in the province of Kampong Chnang. It covers 6 counties and 23 municipalities and operates in 9 health centres and 48 schools, mainly primary schools. Ideas At Work supplies pumps and filters to health centres and schools and provides training in hygiene to teams at the centres and to the school children.

In addition, information campaigns about the pumps and filters are organized for the benefit of the villagers around the schools and the centres. During these events, the villagers can buy filters and order pumps from micro-entrepreneurs trained to install them within the framework of the project. The latter receive a base

salary from IAW and make a margin on the sale of products (pumps, filters and solar lamps). The objective is that, between now and 2013, these micro-entrepreneurs become independent and that the chain of distribution of the pumps becomes so as well.

The team of IAW never stops innovating. The different models of pumps are constantly being improved, research is permanent. The latest model pump being used is from December 2011. They are also working on the project of Wetlands Work, which is developing a technique of access to drinking water for the floating villages in partnership with Conservation International.



**Beneficiaries**  
31,000 people

**Duration**  
15 months (ongoing.  
Ends: May 2012)

**FE Grant**  
€15,000 (24% of the Budget)

**Co-funding**  
Rotary Amersfoort, Aqua for All

# SUSTAINABLE DEVELOPMENT



Renewable energies, protection of biodiversity, reforestation, integrated management of natural resources, sustainable agriculture, waste management, climate change adaptation.

Commitment of the Fondation Ensemble since 2004: €5.6M, 55 projects, 550,000 beneficiaries, 575,000 hectares protected, 1.1 million trees planted.

# ONGOING PROGRAMS



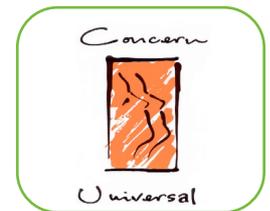
## Access to sustainable energy in the district of Balaka • Malawi

This ambitious project aims to contribute to the Malawi Growth and Development Strategy (MGDS), in the field of energy, by allowing 180,000 disadvantaged rural residents (60% of the population of the district) access to a renewable source of wood, and to more than 8,000 students and teachers to solar lighting.

The Foundation is supporting this project in its second phase (Oct. 2010 to Dec. 2012) during which the following are planned: the establishment of 14 village committees for the management of natural resources with education/training of 111 communities in sustainable management of natural resources; 1,000 people developing income generating activities (IGAs) around sustainable production of natural products; the rehabilitation of 160 hectares of land; the production of a million tree seedlings in 200 tree nurseries leading to reforestation of 660,000 non-fruit and fruit trees, including 60,000 *Jatropha* plants; the establishment of 15 production groups for improved homes and as many distribution groups, representing 750 trained

people, who will reach 44% of the population; the equipment with solar lighting of 20 classrooms and 50 offices for teachers, including the appropriate training and awareness campaign.

By the end of 2011, certain goals had already been achieved, even surpassed, in spite of the deteriorating situation in Malawi and the fuel shortages which hinder the implementation of the project.



**Beneficiaries**  
180,000 people

**Duration**  
5 years (Jan. 2008 to Dec. 2012)

**FE Grant**  
€250,000 (25% of the Budget)

**Co-funding**  
Irish Aid

## Support for food security in the circle of Douentza • Mali



**Beneficiaries**  
46,000 people

**Duration**  
3 years (Sept. 2009 to Aug. 2012)

**FE Grant**  
€201,000 (47% of the Budget)

**Co-funding**  
Oxfam, NEF

This project aims to improve the living conditions of the populations of 3 communities in this circle and to plan for sustainable solutions to food crises by an increase and a diversification of agricultural production, forestry and pastoral, as well as an increase in the incomes of the population.

This requires the development of 30 hectares of rain-fed rice fields, the realization of two market gardens, each generating 30% additional income, the planting of 4 hectares of fruit trees (1,130 plants) watered by drip irrigation, generating over the term (6 years) 40% additional revenue, each new site to be managed by committees set up by the project; the dissemination of techniques for construction of erosion-control structures to preserve 40 hectares of farmland and increase yields by over 50%; on a pilot basis, the fabrication of more than 75 improved homes allowing a reduction of 30% in consumption of wood... The rice field activity suffered from unusual precipitation (floods followed by drought) which

brought into question the long-term viability of this activity in the face of climatic deregulation. On the other hand, goals were achieved for the market gardens, and even surpassed for land preservation (46 hectares), with increases in yields of 122% for millet and 200% for sorghum.



# COMPLETED PROGRAMS



## Income generating activities for rural populations in the frozen deserts of Ladakh • India

The goals of this project were to improve the living conditions of people by the introduction of income generating artisanal activities, improving health by better production of vegetables, and reinforcing the capacities of local NGOs (6) and the role of women.

Overall, the project is a success, since the totality of the goals have been reached or surpassed: construction of 536 solar greenhouses, 15 poultry farms and 80 shelters for lambs; creation of 29 support groups for the processing and sale of wool, 12 groups for production and sale of food products; and construction of 10 micro-centres for hydraulic power (70 KW).

The project has had a definite impact on:

- Production and Incomes
- Health
- Strengthening the autonomy (empowerment) of 954 involved women.



The only negative point: the cost of the project. In considering a period of 15 years, the total benefits generated only represent 50% of the budget of the project, which is relatively low. However, this is explained in part by the extreme isolation of these populations.



**Beneficiaries**  
11,000 people

**Duration**  
3-1/2 years (2005-2009)

**FE Grant**  
€354,000 (19% of the Budget)

**Co-funding**  
Europe Aid, FFEM, MAE, ADEME

## Community forest management • Cambodia



**Beneficiaries**  
5,500 people, 27,000 hectares protected

**Duration**  
18 months (2008-2010)

**FE Grant**  
€80,000 ( 47% of the Budget)

**Co-funding**  
MacArthur Foundation (via CFI), WWF, DAI

The principal goals of this project were to support forest communities in obtaining their rights to manage the forests, enabling them to manage the resources in a sustainable manner and to protect biodiversity.

This was done by supporting them in the administrative processes, with training in income producing activities (IPAs) as an alternative to cutting wood: beekeeping, resin production, cane and mushrooms, as well as the allocation of micro-grants.

At the project's end, 32 sites, representing 27,000 hectares and 20 Forest Communities (FC), representing 18,400 hectares, had filed all the documents necessary for their official recognition (operating rights for 15 years). This is important and excellent work. Unfortunately, the Cambodian administration is very slow in making decisions and signing acts. Many Forest Communities were therefore waiting for their official recognition.

At the level of the IGAs, 4,300 people have participated in training on: Basic financial management,

value chain, marketing and business plans, community-based business organization, sustainable management of resin, etc.

Thus, 10 grants were awarded and 4 community enterprises were created around the exploitation of resin and 1 around that of cane. Several were created for beekeeping, with success. Finally, 5 groups for women's savings and credit have been established.



# SMALL GRANTS



## Duanamaké, memory recovered - Preservation and restoration of biodiversity • Colombia



The goal of this project was to help and support the Kogi Indians in the recuperation of their ancestral lands and to co-develop actions for preservation and restoration of biodiversity.

The land of Puerto Rico, an area of 72 hectares, situated at 800 metres altitude in the zone of Boqueron (the Valley of Mendihuaca), was purchased on 20 August 2009.

At the time of purchase, this land was entirely devoted to agriculture (35 hectares of fruit trees, 3 hectares of coffee plants, 10 hectares of pasture, 2 hectares of banana trees, 20 hectares lying fallow, 2 hectares of market gardening). 8 Kogi families moved on to this land, around 35 people. Basic tools, seeds and food were supplied at the time of their settlement by the project. The project also allowed the construction of 3 traditional houses. A plan for restoration of the plant cover by the Kogi families was implemented. Today, the actions of the Association in Colombia are concentrated on the Valley of Mendihuaca, through the project "Mendihuaca 2012". An ambitious project, led in partnership with the Colombian National Parks, in amplification of the initiative for the restoration of the land and the preservation of the biodiversity throughout the entire length of the Valley, which was the ancient granary of the Tayronas (ancestors of the Kogi Indians).



**Beneficiaries**  
50 Kogi Families

**Duration**  
18 months (completed end December 2010)

**FE Grant**  
€8,500 (13% of Budget)

**Co-funding**  
Good Planet, Audemars Piguët, Gunawindua Tayrona

## Support for the development of agro-ecological production lines • Burkina Faso



**Beneficiaries**  
2, 300 families

**Duration**  
3 years (ongoing. End: December 2013)

**FE Grant**  
€48,596 (10% of the Budget)

**Co-funding**  
General Direction for Development, own funds

This project aims to improve the living conditions of the beneficiaries through the optimization of production and sales (market gardens, beekeeping and agro-pastoral), thanks to the training of producer groups, the provision of modern equipment and the development of three economic units (milk, honey, breeding center).

The project is implemented in partnership with local organizations ATAD (Association for Technical Assistance and Development), APLI (Action for the Promotion of Local Initiatives) and The Baobab. It combines the promotion of agro-ecology with social entrepreneurship.



Autre Terre (Other Earth) promotes the creation of economic units, viable over the long term, which will create direct channels from the producer to the consumer. Each actor in these channels will see his living conditions improve: the producers by the sale of their products at an attractive price, the employees of the economic units through their salaries, the consumers through the purchase of healthy and fairly priced products, the cooperatives who hold the economic units (partner associations, groups of producers, etc.) through dividends on the profits. This approach also takes into account the local authorities involved in the development of quality labels for products and the environment.

# ANIMAL BIODIVERSITY



## Protection of endangered species

655,436 Euros in 28 small grants involving bears, bees, elephants, gavials, lemurs, lions, monkeys, penguins, sharks, tigers, turtles, vultures and whales.

# SMALL GRANTS



## Conflict resolution of marine turtle use / Coastal development • French Guyana



The threats to the turtles that nest on the beaches abound. The partnership established with the Mayor of Cayenne was reinforced so that we can fight together to try and solve the conflicts of use. Kwata has organized many pedagogic events for

holidaymakers to sensitize them to the necessary protection of the turtles during the nesting season. Kwata has also sensitized the General Council to the danger of too much light from the street lamps. The General Council has therefore made a request to change these lights. During this phase of the program, the involvement of State services was thus reinforced. Police surveillance was also increased for the environment on the beaches in order to fight against poaching on the nesting sites. The work of mediation, led by Kwata, thus demonstrated that it is possible to try to preserve the nesting sites of endangered species without penalizing the organization of recreation events, public security or even development projects. The project will be supported by European funds from the project CARET2 (WWF) which will allow a relay after the phase financed by the Ensemble Foundation and therefore the continuation of actions.



**Beneficiaries**  
Turtles of French Guyana

**Duration**  
2 years (completed end December 2010)

**FE Grant**  
€23,000 (28% of the Budget)

**Co-funding**  
Foundation of France,  
Foundation for Nature and Man

## The Red Caps : Resolution of conflicts between humans / wildlife • Tanzania



The model "Red Caps", which has already been developed in other countries, is intended to improve the coexistence between Massai populations and wildlife in Tanzania. This coexistence has become dramatic since men have been killed and animals (lions and elephants in particular) slaughtered in revenge.

To achieve this objective, a young Massai has been recruited and has followed training to become a «Casquette rouge»: Elvis Lucas Kismir.

At first, Elvis held more than 30 meetings with the usual authorities, young Massai warriors and the stock-breeders of the village of Loibor Siret, in order to have exchanges about the opportunities of living in peaceful coexistence with the animals and about the possibilities of changes in traditional methods for protection of cattle against predators.

He also completed an evaluation, as complete as possible, of the cases of human-wildlife conflicts. In the space of 7 months, 58 events were recorded, including attacks by predators and destruction of crops caused by the herbivores (i.e. elephants) Elvis then went to the scene of all the incidents to

identify the animal concerned, using identification tables to avoid that the lion be automatically held responsible.

Moreover, to address the problem of insecure cattle enclosures, "living" walls were built. These are enclosures made of tall thorn bushes and wire fencing, particularly efficient against the predators.

In November 2010, the zone of action of the program was extended with a new 'Red Caps', trained by Elvis.



**Beneficiaries**  
Lions, elephants, Massai population

**Duration**  
1 year (completed end December 2010)

**FE Grant**  
€12,750 (53% of the Budget)

**Co-funding**  
Zoo of Amneville, African People and Wildlife Fund

# ENSEMBLE INNOVATION COMPETITION

## 3 Prizes were Awarded on 15 December 2011

### The 'Grand Prize of the Fondation Ensemble'

An honorary Prize, the winner was chosen from among thirty completed projects, previously financed by the Foundation. The Jury was composed of members of the Board of Directors, and aimed to reward a project particularly representative of the values of the Foundation.

### The Prize 'Ensemble Feminine'

With an endowment of €20,000, the Prize rewarded an initiative which would be a vehicle for sustainable development particularly involving women at each stage of the program.

### The Prize 'Embark Ensemble'

With an endowment of €20,000, the Prize rewarded an initiative which would be a vehicle for long-term solutions, promoting economic development, job creation and respect for the environment.

These last two Prizes were chosen by a Jury comprised of: Lynda Mansson (Director of the Mava Foundation), Marc-Antoine Martin (ex-Secretary-General of FFEM), Bénédicte Menanteau (Director of Admical), Arnaud Mourot (Director of Ashoka), Cécile Ostria (Director of the FNH) et Ignace Schops (Director of RLKM).



## Grand Prize of the Fondation Ensemble

### AVSF • Sustainable management of water and soil resources

Overall Budget: €478,400  
FE Grant: €282,000  
Beneficiaries: 3,500 people

Huancavelica. Altitude: 3,000 to 4,500 metres. This county is considered the poorest of Peru. The climatic conditions are harsh and to reach there is very difficult. Over time, the experience acquired by the teams of AVSF, and by their partners (INDESCO, ATIYPAQ, CEDINCO), has permitted truly appropriate proposals for the specific needs of the communities, with the best responses against local climatic adversity.

The Foundation, which has visited regularly, has seen the tremendous work performed and the strong mobilization of the beneficiaries.

In spite of the frequent difficulty of access to the water points, our team was able to evaluate, on site, the installations of new systems of irrigation by small sprinklers and see the benefits of this technology.

It adapts perfectly to water points with low flow, limits the risks of soil erosion and is particularly simple to use. The construction of these systems of irrigation by small sprinklers is without doubt one of the great successes of the project.

Thanks to this system, today producers can envisage several harvests per year. A real leap forward for their incomes!

In parallel, the reforestation undertaken on site has been quite spectacular.

In this landscape, where all plant species seemed to have disappeared forever, the increase in protected grazing areas, managed by a community committee, also shows an encouraging result. Small experimental plots of cultivated fodder are today maintained by more than one hundred families who produce the best combinations of feed grains. Little by little, the breeding of cattle is prospering. Better nourished, the livestock produce better quality milk.

Agro-forestry, terrace cultivation, re-introduction of ancestral practices and training are also being deployed there, aiming to protect the organic fertility of the soil over the long term.

This program, supported by the Foundation from 2006 to 2010, has been the subject of an ex post evaluation in 2011, which confirmed the two essential qualities: sustainability of the actions led and the possibility for replication by the people... A job well done which deserves being singled out.



## The Prize 'Ensemble Feminine'

### CEEDD • Micro-gardening in cooperatives

How to overcome the problems of feeding the poorest, there where, apparently, nothing seems cultivable?

**In Senegal**, since 2006, the CEEDD (Centre for Listening and Coaching for a Sustainable Development) has been developing a technique for soilless sustainable cultivation, generating income for disadvantaged urban and semi-urban populations. Home terraces and interior courtyards are transformed, little by little, into micro-gardens on tables. A micro-economy is developing there, carried along by the communicative energy of the women, who are at the heart of the project. Most particularly, by Mrs. Oumy Seck, President of the CEEDD.

Budget: €60,000  
FE Prize: €20,000  
Beneficiaries: 260 families,  
340 women, directly and 5,200  
families impacted directly.

Objective: to develop cultivation, storage, processing and marketing of labeled horticultural products, to expand sustainable and varied food supply in five communities, 3 of them situated in the city of Thiès.

These social, economic and ecological impacts allow us, now, to envisage the transposition of techniques and acquired expertise on a much larger scale. In awarding this Prize, the Foundation also wishes to encourage this change of scale.

Launched in 2006, this project today targets the training and strengthening of the capacities of 340 women, organized into 17 cooperatives.

The project, which has already demonstrated its ability for replication (notably in Mali) is at a crossroads.



## The Prize 'Embark Ensemble'

### Ruche des Collines • Enterprise for sustainable development

Sustainable beekeeping created by 'Ruche des Collines' makes entrepreneurs the actors of reforestation...

Budget: €67,000  
FE Prize: €20,000  
Beneficiaries: 300 beekeepers

**In Benin**, in the county of Collines (community of Ouessé), the Association 'Ruche des Collines', created in February 2010, has already generated a network of 300 beekeepers. This is a blessing, not only for the families, who earn on average, twice the minimum wage, but also for their environment.

Increasingly present on the local markets, proud to be actors of change, the beekeeper entrepreneurs also know what they owe each day to nature. Therefore, they take the preservation of their environment very seriously. In this rural zone, severely threatened by deforestation, they are increasingly involved in the fight against bushfires. This growing commitment, as well as the multiplication of beehives – and therefore the development of pollination – are also strong points in favour of biodiversity.

The Prize 'Embark Ensemble' awarded by the Foundation, will serve more precisely for the construction of a beehive farm for the exploitation of finished products (honey, wax, propolis...) the sale of equipment and the training of future social entrepreneurs.

The project has already allowed the reforestation of 50 hectares and the introduction of varied species (cashew, bois de vaine, palm, casia...).



# Networks and Working Groups



The Fondation Ensemble is a member of several networks and working groups

## ADMICAL

An Association, founded to promote corporate sponsorship, is today the crossroads of information, exchanges, reflection and training of actors for philanthropy. The Fondation Ensemble participates, in particular, in its Environment Committee. [www.admical.org](http://www.admical.org).

## Building Partnerships for Development in Water and Sanitation

The BPD aims to ensure the promotion of access to basic services for vulnerable populations. A source of information, it is looking for innovations in the field of access to water for the poorest. [www.bpdws.org](http://www.bpdws.org)

## Centre Européen des Fondations

This Centre aims to strengthen the independent dimension for funding philanthropy in Europe, in particular through strong cooperation between actors. [www.efc.be](http://www.efc.be)

## Centre Français des Fondations

The CFF is home to many Foundations and Endowments and animates nine working groups. The Fondation Ensemble is a member of the groups 'Foundations for Family Initiative or Private Initiative' and 'Environment'. [www.centre-francais-fondations.org](http://www.centre-francais-fondations.org)

## Club du Rond-point

Mrs. Délia Brémond, Vice-President of the Fondation Ensemble, participates in this Club which brings together several Founders of French Family Foundations.

The meetings of this Club are moments for sharing experiences between philanthropists.

## Environmental Grantmakers Association

Groups together Foundations operating in areas tied to the protection of the environment. [www.ega.org](http://www.ega.org)

## Gender and Water Alliance

This network provides tools and advocates for the integration of the gender dimension in water programs. [www.genderandwater.org](http://www.genderandwater.org)

## Global Village Energy Partnership International

An international organization dedicated to reducing poverty through rapid access to modern energy services. GVEP is also invested in a certain number of capital-investment companies to support enterprises in the domain of energy in emerging countries. [www.gvepinternational.org](http://www.gvepinternational.org)

## International Initiative for Impact Evaluation

3ie participates in the fight against poverty in the countries of the South by proposing capitalization for projects which have worked well (the success stories) in order to determine the conditions that were put in place for achieving quality results. [www.3ieimpact.org](http://www.3ieimpact.org)

## Partenariat Français pour l'Eau

The PFE's mandate is to coordinate the presence of French actors for water in the heart of networks and at international conferences, to communicate common messages elaborated by its members making available information concerning them to the international community and to share their opinions with the government representatives in charge of water policy in France [www.partenariat-francais-eau.fr](http://www.partenariat-francais-eau.fr)

## Poverty and Conservation Learning Group

Group established for exchanges on good practices and for the study of these problems. [www.povertyandconservation.info](http://www.povertyandconservation.info)

## Programme Solidarité Eau

Network of partners for access to water and sanitation for all, its principal mission is to promote the linking of water stakeholders for more effective actions of solidarity between France and the countries of the South. Among other activities, the Ps-Eau calls for the development of the 1% Oudin-Santini Law in France, and its replication internationally, particularly in Europe. [www.pseau.org](http://www.pseau.org)

## Sustainable Sanitation Alliance

The purpose of this network is to make available a database evoking all aspects of sustainable sanitation [www.susana.org](http://www.susana.org)

# THE ACTORS OF THE FOUNDATION

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Vice president : Jacqueline Délia Brémond

Olivier Brémond

Nathalie Délia Wenta

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Bertrand Charrier

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Barry Windsor, General Secretary

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Anne-Laure Balan Peyrot, In charge of assignment

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Olivier Kayser

Joël Mallevalle

Arnaud Mourot

Allison Robertshaw

Roger Schmid

# PARTNERS

## Partners - Ongoing programs

### *Water and Sanitation*

1001 Fontaines

ACF

Aquassistance

AVSF

Bobo Dioulasso/AIMF

Concern Universal

Harvest

Helvetas

Inter Aide

Protos

SEM

SOS Sahel

Water Aid

Water For People

### *Sustainable Development*

AVSF

Christian Aid

Conservation International

Concern Universal

ESSOR

GERES

GRET

La Voûte Nubienne

Noé Conservation

Rainforest Alliance

Solar Aid

The Forest Trust

## Partners - Ongoing small grants

### *Water and Sanitation*

Ideas at Work

Maison de la Sagesse

Rainwater Cambodia

Un Enfant par la Main

### *Sustainable Development*

Autre Terre (CFSI)

AGRECOL

Camide

Codegaz

Graines de Développement

Green Belt Movement

Jardins du Monde

Les Amis de Bada

Light Up the World

Rongead

### *Animal Biodiversity*

ACANB

AWELY

Des Elephants et des Hommes

Elefantasia

FES

HELP

Hutan

L'Homme et l'Environnement

La Dame Blanche

Ocean Revolution

Sabrina Krief

SCS

Soptom/SOS Sulcata

Syndicat apicole de Mayenne